

THE JFC GROUP OF COMPANIES

Jollibee Profit Up 62% in Q3

Metro Manila, Philippines, November 13, 2006 – *Jollibee Foods Corporation (PSE: JFC) – Financial Results for the quarter ended September 30, 2006.*

The following are the highlights of JFC's results of operations for the quarter ended September 30, 2006.

| | Quarter 3 | | | First Nine Months | | |
|---|-----------|--------|----------|-------------------|--------|----------|
| | 2006 | 2005 | % Change | 2006 | 2005 | % Change |
| System Wide Retail Sales | 10,927 | 9,446 | 15.7% | 32,776 | 28,690 | 14.2% |
| Revenue | 8,023 | 6,874 | 16.7% | 23,999 | 20,803 | 15.4% |
| Gross Profit | 4,317 | 3,528 | 22.4% | 12,898 | 10,623 | 21.4% |
| Net Income after Tax before Minority Interests | 444 | 274 | 62.0% | 1,494 | 1,185 | 26.1% |
| Net Income after Tax Attributable to Equity Holders of the Parent | 441 | 273 | 61.2% | 1,492 | 1,168 | 27.8% |
| Earnings per Common Share - Basic | 0.4412 | 0.2755 | 60.2% | 1.4970 | 1.1786 | 27.0% |
| Earnings per Common Share - Diluted | 0.4406 | 0.2749 | 60.3% | 1.4908 | 1.1770 | 26.7% |

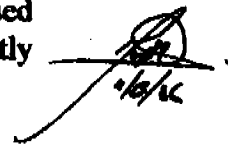
* Amounts in PhP Millions, except % change and Per Share data

(Note: All references versus same period last year.)

Jollibee Foods Corporation, the country's largest food service company generated a net income of PhP 444.1 million representing a growth of 62.0% over the profit generated in the same period last year. It's system wide sales, a measure of all sales to consumers both from company owned and franchised stores grew by 15.7% against sales in the same months in 2005 driven by the strong performance of most brands in the Philippines, the acquisition of Red Ribbon, and a substantial growth in its foreign operations. Domestic Business sales increased by 12% while Foreign Business sales grew by 50% including the acquisition of Red Ribbon. Excluding the effect of Red Ribbon, sales from foreign operations grew by 21%. Foreign operations now account for 13% of JFC's business versus only 3% three years ago, and 9% in 2005.

"We are encouraged by our progress but we have to keep working hard to continue moving toward our long term goals", Mr. Tony Tan Caktiong, JFC Chairman and CEO stated.

He cautioned however, that in the Philippines consumer spending while improving has not fully recovered yet versus two years ago. Based on market research, in recent months consumers have been slightly



increasing their frequency of visits to restaurants but at a level that is still lower than in 2004 and 2005. They are also beginning to buy more goods in retail outlets, but the volume of purchase generally is still lower than in the past two years.

“We look forward to a continued improvement in consumer spending supported by an increase in disposable income in the months and years ahead”, Mr. Tan Caktiong added.

The profit margin of JFC continued to improve with gross profit margin increasing by 2.5% points, operating profit growing by 1.7% points and net income by 1.5% points versus the same quarter in 2005. The margin improvement resulted from the combination of gradual price adjustments, cost improvement projects, price improvement of certain raw materials due to the appreciation of the peso foreign exchange rate, and some impact from the organization restructuring which controlled headcount increases in the support units even as the store network and total sales grew.

JFC Chief Finance Officer Mr. Ysmael V. Baysa stated that the company has essentially recovered its profitability from the adverse impact of high inflation and high utility cost which started in 2005, through a concerted effort by the various business units, shared services, corporate services and corporate functions. He disclosed that net income margin in the third quarter had risen from 4.5% of revenues in 2004, 4.0% in 2005 and 5.5% in 2006. JFC’s return on equity reached 19.1% in the first nine months of 2006 compared with 18.0% and 17.1% in the same period in 2004 and 2005, respectively.

JFC generated Php 2.8 billion of cash from operating activities in the first nine months of the year, double the amount achieved in the same period in 2005 of Php 1.4 billion. Of this amount, Php 1.6 billion was spent in investments, mostly new store construction, double the amount invested in 2005 of Php .8 billion.

The Jollibee Group opened 75% more stores in the first nine months of 2006 compared to the same period in 2005 with 115 new stores compared with 67 new stores in 2005. In the Philippines, Jollibee opened 39 stores, Chowking 25, Red Ribbon 17, Greenwich 11 and Délifrance 5 for a total of 97 in the domestic operations. In foreign operations, 18 new stores were built mostly Yonghe King in China with 10, Chowking in Dubai with 2, Jollibee in the US with 2 and Red Ribbon in the US with 2 including the first store in the East Coast which opened in September in



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Jersey City. The Jollibee Group, however, had to close 48 stores mainly to relocate the stores to better sites according to the real estate development in the various trade areas, for a net addition of 67 stores in the first nine months of 2006 compared to 38 net new stores in the same period last year.

The Jollibee Group of Companies operates the country's largest food service network. As of September 30, 2006, it was operating a total of 1,329 stores in the Philippines: Jollibee 559, Chowking 342, Greenwich 241, Red Ribbon 146 and Delifrance 41. In foreign operations, the group had 167 stores: Yonghe King in China 105, Jollibee in the US 11, Red Ribbon in the US 19, Chowking in the US 10, Chowking in Dubai 6, Chowking in Indonesia 3 and Jollibee in other countries 13, for a total of 1,496 stores worldwide.

Recently, Jollibee Foods Corporation acquired all the shares of Delifrance Asia, Ltd- in Baker Fresh Foods Philippines, Inc. to become its sole owner. Baker Fresh is the master franchisee of Delifrance brand in the Philippines. Previously, JFC owned only 50% of the company. On November 10, 2006, JFC announced its plan to merge Chowking, Greenwich and Delifrance into one corporation named Fresh N' Famous Foods, Inc. as part of its program to simplify its structure and improve its administrative efficiency.


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JOLLIBEE FOODS CORPORATION

Consolidated Statement of Income

For the Quarter Ended September 2006

(Unaudited)

Peso Amounts in Thousands

| | Quarter 3 2006 | | Quarter 3 2005 | | Change |
|--|------------------|---------------|------------------|---------------|----------------|
| | Pesos | Pct. | Pesos | Pct. | 2004 to 2005 |
| REVENUES | | | | | |
| Sales | 7,538,592 | 94.0% | 6,335,075 | 92.2% | 19.0% |
| Royalties, franchise fees and others | 484,369 | 6.0% | 538,930 | 7.8% | (10.1%) |
| | 8,022,961 | 100.0% | 6,874,005 | 100.0% | 16.7% |
| COST OF SALES | 3,705,818 | 46.2% | 3,345,805 | 48.7% | 10.8% |
| GROSS PROFIT | 4,317,143 | 53.8% | 3,528,200 | 51.3% | 22.4% |
| OPERATING EXPENSES | | | | | |
| General and administrative | 3,551,993 | 44.3% | 2,947,080 | 42.9% | 20.5% |
| Advertising and promotion | 194,721 | 2.4% | 208,199 | 3.0% | (6.5%) |
| FINANCE INCOME (CHARGES) | | | | | |
| Interest income | 27,580 | 0.3% | 28,462 | 0.4% | (3.1%) |
| Interest expense | (7,880) | (0.1%) | (5,754) | (0.1%) | (37.0%) |
| EQUITY IN NET LOSS OF A JOINT VENTURE | (5,507) | (0.1%) | (4,642) | (0.1%) | (18.6%) |
| PROFIT BEFORE INCOME TAX | 584,621 | 7.3% | 390,988 | 5.7% | 49.5% |
| PROVISION FOR INCOME TAX | 140,506 | 1.8% | 116,920 | 1.7% | 20.2% |
| NET INCOME | 444,115 | 5.5% | 274,068 | 4.0% | 62.0% |
| Attributable to: | | | | | |
| Equity holders of the parent | 440,512 | 5.5% | 273,235 | 4.0% | 61.2% |
| Minority interests | 3,603 | 0.0% | 833 | 0.0% | 332.4% |
| | 444,115 | 5.5% | 274,068 | 4.0% | 62.0% |
| Earnings per Share | | | | | |
| Basic | 0.4412 | | 0.2755 | | 60.2% |
| Diluted | 0.4406 | | 0.2749 | | 60.3% |
| Average Number of Common Shares-Basic (000) | 998,463 | | 991,931 | | |
| Average Number of Common Shares-Diluted (000) | 999,805 | | 993,787 | | |

JOLLIBEE FOODS CORPORATION

Consolidated Statement of Income

For the Period Ended September 2006

(Unaudited)

Peso Amounts in Thousands

| | September 2006 | | September 2005 | | Change 2004 to 2005 |
|--|-------------------|---------------|-------------------|---------------|------------------------|
| | Pesos | Pct. | Pesos | Pct. | |
| REVENUES | | | | | |
| Sales | 22,425,332 | 93.4% | 19,156,983 | 92.1% | 17.1% |
| Royalties, franchise fees and others | 1,573,171 | 6.6% | 1,645,518 | 7.9% | (4.4%) |
| | 23,998,503 | 100.0% | 20,802,501 | 100.0% | 15.4% |
| COST OF SALES | 11,102,879 | 46.3% | 10,179,583 | 48.9% | 9.1% |
| GROSS PROFIT | 12,895,624 | 53.7% | 10,622,918 | 51.1% | 21.4% |
| OPERATING EXPENSES | | | | | |
| General and administrative | 10,426,078 | 43.4% | 8,438,948 | 40.6% | 23.5% |
| Advertising and promotion | 579,668 | 2.4% | 646,242 | 3.1% | (10.3%) |
| FINANCE INCOME (CHARGES) | | | | | |
| Interest income | 50,374 | 0.2% | 75,064 | 0.4% | (32.9%) |
| Interest expense | (20,096) | (0.1%) | (17,263) | (0.1%) | (16.4%) |
| EQUITY IN NET LOSS OF A JOINT VENTURE | (14,816) | (0.1%) | (12,681) | (0.1%) | (16.8%) |
| PROFIT BEFORE INCOME TAX | 1,905,339 | 7.9% | 1,582,849 | 7.6% | 20.4% |
| PROVISION FOR INCOME TAX | 411,106 | 1.7% | 398,273 | 1.9% | 3.2% |
| NET INCOME | 1,494,233 | 6.2% | 1,184,576 | 5.7% | 26.1% |
| Attributable to: | | | | | |
| Equity holders of the parent | 1,492,374 | 6.2% | 1,167,811 | 5.6% | 27.8% |
| Minority interests | 1,859 | 0.0% | 16,765 | 0.1% | (88.9%) |
| | 1,494,233 | 6.2% | 1,184,576 | 5.7% | 26.1% |
| Earnings per Share | | | | | |
| Basic | 1.4970 | | 1.1786 | | 27.0% |
| Diluted | 1.4908 | | 1.1770 | | 26.7% |
| Average Number of Common Shares-Basic (000) | 996,942 | | 990,878 | | |
| Average Number of Common Shares-Diluted (000) | 1,001,042 | | 992,180 | | |

JOLLIBEE FOODS CORPORATION

Consolidated Balance Sheet

As of September 30, 2006

Peso Amounts in Thousands

| | Sept - 2006 (Unaudited) | Dec - 2005 (Audited) | Changes |
|--|----------------------------|-------------------------|------------------|
| Cash and Cash Items | 3,595,720 | 2,889,538 | 706,182 |
| Accounts Receivables | 1,523,026 | 1,607,620 | (84,593) |
| Inventories | 1,275,414 | 1,380,060 | (104,647) |
| Prepaid Items & Other Current Assets | 1,075,172 | 907,637 | 167,535 |
| Property & Equipment | 14,800,893 | 13,095,849 | 1,705,044 |
| Accumulated Depreciation | (7,554,150) | (6,083,007) | (1,471,143) |
| Other Assets | 4,255,154 | 3,965,629 | 289,525 |
| Total Assets | 18,971,229 | 17,763,326 | 1,207,903 |
| Accounts Payable | 1,979,720 | 2,083,801 | (104,081) |
| Accrued Expenses | 2,991,474 | 2,647,321 | 344,154 |
| Other liabilities | 685,156 | 754,654 | (69,497) |
| Current portion of provisions | 618,345 | 618,345 | - |
| Outstanding balance on acquisition of a business | 155,514 | 155,514 | - |
| Current portion of long-term debt | 8,070 | 78,485 | (70,415) |
| Total Current Liabilities | 6,438,281 | 6,338,120 | 100,161 |
| Noncurrent Liability | | | |
| Long-term debt - net of current portion | 99,499 | 32,727 | 66,772 |
| Provisions - net of current portion | 32,493 | 32,493 | - |
| Other non-current liabilities | 1,432,921 | 1,462,005 | (29,084) |
| Paid-up Capital | 1,024,089 | 1,022,700 | 1,389 |
| Excess on Par | 1,786,132 | 1,771,347 | 14,784 |
| Subscriptions receivable | (17,178) | (17,178) | - |
| Translation Adjustments | 235,578 | 218,682 | 16,896 |
| Unrealized gain or loss on fair value of assets | (317) | (317) | - |
| Retained Earnings | | | |
| Appropriated for future expansion | 1,200,000 | 1,200,000 | - |
| unappropriated | 5,536,586 | 5,825,640 | (289,054) |
| Pri-to-Date | 1,494,233 | | 1,494,233 |
| Less: Warrants and treasury shares | (317,480) | (364,417) | 46,937 |
| Minority Interest | 26,393 | 241,524 | (215,131) |
| Total Equities | 10,968,036 | 9,897,982 | 1,070,054 |
| Total Liabilities & Equities | 18,971,229 | 17,763,326 | 1,207,903 |

JOLLIBEE FOODS CORPORATION
Consolidated Statements of Cash Flows
As of September 30, 2006
(Unaudited)
Peso Amounts in Thousands

| | Sept 2006 | Sept 2005 |
|---|-------------|-----------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Income before income tax and minority interest | 1,905,339 | 1,582,849 |
| Adjustments for: | | |
| Depreciation and amortization | 1,100,071 | 782,880 |
| Loss (Gain) on disposals and retirement of property and equipment | 10,999 | 8,846 |
| Interest income | (50,374) | (75,064) |
| Provisions for: | | |
| Impairment in value of property, plant and equipment | - | 2,687 |
| Interest expense | 20,096 | 17,263 |
| Equity in net loss of a joint venture | 14,816 | 12,681 |
| Operating income before working capital changes | 3,000,947 | 2,332,142 |
| Changes in assets and liabilities: | | |
| Decrease (increase) in: | | |
| Trade receivables | 84,593 | 185,343 |
| Inventories | 104,647 | (240,622) |
| Prepaid items and other current assets | (167,535) | (397,693) |
| Increase (decrease) in: | | |
| Accounts payable | (104,081) | (203,131) |
| Accrued expenses | 282,549 | 114,715 |
| Other liabilities | (82,364) | (44,045) |
| Cash generated from operations | 3,118,757 | 1,746,710 |
| Income taxes paid | (349,502) | (389,037) |
| Net cash provided by operating activities | 2,769,255 | 1,357,673 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Additions to property and equipment | (1,365,417) | (792,323) |
| (Increase) Decrease in other noncurrent assets | (304,341) | (121,795) |
| Interest received | 50,374 | 75,064 |
| Proceeds from disposal of property and equipment | 20,447 | - |
| Net cash provided by (used in) investing activities | (1,598,937) | (839,054) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Payments of: | | |
| Cash dividends | (276,188) | (256,631) |
| Bank loans | (70,415) | (170,000) |
| Proceeds from: | | |
| Availment of bank loans | 66,772 | - |
| Issuance of Treasury Stocks | 48,937 | 55,880 |
| Issuance of and subscriptions to capital stock | 16,174 | 2,281 |
| Interest paid | (20,096) | (17,263) |
| Increase (Decrease) in noncurrent liabilities | (29,084) | 36,295 |
| Increase (decrease) in minority interest | (215,131) | (23,449) |
| Net cash provided by (used in) financing activities | (481,031) | (372,887) |
| Translation adjustments | 16,896 | 3,911 |
| Net Increase (Decrease) in Cash and Cash Equivalents | 706,182 | 149,644 |
| Cash and Cash Equivalents, Beginning | 2,889,538 | 3,283,588 |
| Cash and Cash Equivalents, End | 3,595,720 | 3,433,231 |

JOLLIBEE FOODS CORPORATION
Consolidated Statements of Changes in Stockholders' Equity
As of September 30, 2006
(Unaudited)
Peso Amounts in Thousands

| | Sep-06 | Sep-05 |
|---|-------------------|------------------|
| Capital Stock - P1 par value | | |
| Issued and Subscribed | | |
| Balance, beginning | 1,022,700 | 1,022,158 |
| Subscriptions and Issuances | 1,389 | 429 |
| Balance, end | 1,024,089 | 1,022,588 |
| Subscriptions Receivable | | |
| Balance, beginning | (17,178) | (17,235) |
| Receivables on new subscriptions | - | - |
| Collections | - | 57 |
| Balance, end | (17,178) | (17,178) |
| Additional Paid-in Capital | | |
| Balance, beginning | 1,771,347 | 1,710,782 |
| Premium on new issuances | 18,673 | 5,856 |
| Premium on re-issuances of treasury shares | (3,889) | (4,981) |
| Balance, end | 1,786,132 | 1,711,657 |
| Share in Translation Adjustments of Investees | | |
| Balance, beginning of year | 218,682 | 144,292 |
| Share in translation adjustments during the year | 16,896 | 3,911 |
| Balance, end | 235,578 | 148,203 |
| Retained Earnings | | |
| Appropriated for future expansion | 1,200,000 | 1,200,000 |
| Unappropriated | | |
| Balance, beginning | 5,825,640 | 4,748,307 |
| Net income | 1,494,233 | 1,167,811 |
| Cash dividends | (289,054) | (268,221) |
| Balance, end | 7,030,818 | 5,647,897 |
| | 8,230,818 | 6,847,897 |
| Unrealized Loss on Available-For-Sale Financial Assets | (317) | (317) |
| Treasury Shares | | |
| Balance, beginning | (364,417) | (440,653) |
| Reissuances | 46,937 | 55,880 |
| Balance, end | (317,480) | (384,773) |
| Minority Interest | 26,393 | 232,116 |
| | 10,968,036 | 9,560,193 |

Notes and Other Disclosures

1. The accompanying consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the Philippines as set forth in the Philippine Financial Reporting Standards (PFRS). PFRS includes statements titled PFRS and Philippine Accounting Standards (PAS), including Interpretations, issued by the Philippine Accounting Standards Council.

The consolidated financial statements have been prepared on the historical cost basis, except for derivative and available-for-sale financial assets in the 2005 balance sheet which are carried at fair value.. The consolidated financial statements are presented in Philippine peso, the Jollibee Group's functional and reporting currency, and all values are rounded to the nearest peso, except when otherwise indicated.

2. The consolidated financial statements comprise the financial statements of Jollibee Foods Corporation and its subsidiaries as at September 30, 2006.

All intra-group balances, transactions, income and expenses and profits and losses resulting from intra-group transactions that are recognized in assets and liabilities, are eliminated in full. Unrealized losses are eliminated unless costs cannot be recovered.

Subsidiaries are fully consolidated from the date of acquisition, being the date on which the Parent Company obtains control, and continue to be consolidated until the date that such control ceases.

3. The Company adopted the same accounting policies, standards and methods of computations applied in the 2005 audited consolidated financial statements.
4. Food service operations have both peak and lean seasons. The material financial impact of this seasonality has been considered in the financial forecast.

5. Segment Information

The Group's operating businesses are organized and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets.

- > The food service segment is involved in the operation of QSRs and the manufacture of food products to be sold to company-owned and franchised QSR outlets.
- > The franchising segment is involved in the franchising of the Group's QSR store concepts.
- > The real estate segment leases store sites mainly to the Group's independent franchisees.

The Group generally accounts for inter-segment sales and transfers as if the sales or transfers were to third parties in current market prices.

> Business Segments

The following tables present revenues and expense information and certain asset and liability information regarding the different business segments for the periods ended September 30, 2006 and 2005:

JOLLIBEE FOODS CORPORATION

| | Dec-05 Stores | Opened YTD | Closed YTD | Ownership Change | Sep-06 Stores |
|---|-------------------|-------------------|---------------|---------------------|------------------|
| NUMBER OF STORES | | | | | |
| JFC-Philippines | | | | | |
| Co-owned | 229 | 29 | 5 | 1 | 254 |
| Franchised | 300 | 10 | 4 | -1 | 305 |
| Total | 529 | 39 | 9 | 0 | 559 |
| Chowking-Phils | | | | | |
| Co-owned | 109 | 8 | 6 | 0 | 111 |
| Franchised | 219 | 17 | 5 | 0 | 231 |
| Total | 328 | 25 | 11 | 0 | 342 |
| Greenwich | | | | | |
| Co-owned | 128 | 7 | 6 | 1 | 130 |
| Franchised | 111 | 4 | 3 | -1 | 111 |
| Total | 239 | 11 | 9 | 0 | 241 |
| Red Ribbon | | | | | |
| Co-owned | 105 | 10 | 9 | -2 | 104 |
| Franchised | 34 | 7 | 1 | 2 | 42 |
| Total | 139 | 17 | 10 | 0 | 146 |
| Delifrance | | | | | |
| Co-owned | 33 | 5 | 1 | 0 | 37 |
| Franchised | 4 | 0 | 0 | 0 | 4 |
| Total | 37 | 5 | 1 | 0 | 41 |
| Total Local Stores | 1272 | 97 | 40 | 0 | 1329 |
| International: | | | | | |
| Jollibee: | | | | | |
| Hongkong | 1 | 0 | 0 | 0 | 1 |
| US | 10 | 2 | 1 | 0 | 11 |
| Vietnam | 4 | 1 | 0 | 0 | 5 |
| Others | 8 | 0 | 1 | 0 | 7 |
| Total | 23 | 3 | 2 | 0 | 24 |
| Chowking: | | | | | |
| US | 9 | 1 | 0 | 0 | 10 |
| Dubai | 4 | 2 | 0 | 0 | 6 |
| Indonesia | 3 | 0 | 0 | 0 | 3 |
| Total | 16 | 3 | 0 | 0 | 19 |
| Red Ribbon | | | | | |
| C Co-owned | 17 | 2 | 0 | 0 | 19 |
| F Franchised | 0 | 0 | 0 | 0 | 0 |
| Total | 17 | 2 | 0 | 0 | 19 |
| Yonghe King | | | | | |
| C Co-owned | 95 | 10 | 6 | 0 | 99 |
| F Franchised | 6 | 0 | 0 | 0 | 6 |
| Total | 101 | 10 | 6 | 0 | 105 |
| Total International Stores | 157 | 18 | 8 | 0 | 167 |
| Grand Total | 1429 | 115 | 48 | 0 | 1496 |
| Issued and Subscribed (Net of treasury shares) | | | | | 999,519 |
| Weighted Average - Basic | | | | | 996,942 |
| Weighted Average - Diluted | | | | | 1,001,042 |
| SYSTEMWIDE SALES (in '000 Pesos) | | | | | |
| | Sep-05 | Sep-06 | | Growth | |
| Quarter 3 | 9,446,141 | 10,927,044 | | 15.7% | |
| Year-to-date September 2006 | 28,690,341 | 32,776,138 | | 14.2% | |

STORES GEOGRAPHICAL LOCATION

As of September, 2006

| Jollibee - Philippines | Sep-06 | Dec-05 | Change |
|-------------------------------|---------------|---------------|---------------|
| Metro Manila | 228 | 222 | 6 |
| Central Luzon | 42 | 38 | 4 |
| Northern Luzon | 53 | 50 | 3 |
| Southern Luzon | 124 | 117 | 7 |
| Visayas | 64 | 57 | 7 |
| Mindanao | 48 | 45 | 3 |
| Total | 559 | 529 | 30 |
| Greenwich Pizza | | | |
| Metro Manila | 115 | 117 | -2 |
| Central Luzon | 31 | 29 | 2 |
| Northern Luzon | 16 | 16 | 0 |
| Southern Luzon | 40 | 37 | 3 |
| Visayas | 19 | 19 | 0 |
| Mindanao | 20 | 21 | -1 |
| Total | 241 | 239 | 2 |
| Chowking | | | |
| Metro Manila | 173 | 170 | 3 |
| Central Luzon | 41 | 42 | -1 |
| Northern Luzon | 22 | 19 | 3 |
| Southern Luzon | 53 | 49 | 4 |
| Visayas | 30 | 26 | 4 |
| Mindanao | 23 | 22 | 1 |
| Total | 342 | 328 | 14 |